

Learning the Hard Way

A History 1843-1980
of
Software Engineering

Fred Brooks

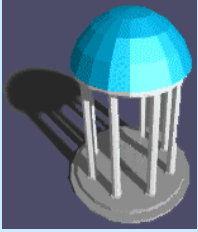
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Disclaimer

I've tried to get dates right,
but I do not claim
to be giving the
first published or operational
occurrence of a big idea.
Don't cite my dates.



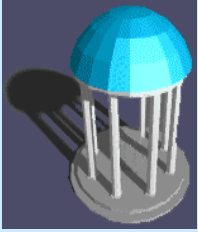
Disclaimer 2

The pictures do not represent
what we '60's & 70's innovators
look like today.



Uphill Both Ways '44-'51

- Hand-coding on paper
- In binary, octal for short
- Octal op codes
- Octal addresses
- Absolute addresses
- Transfer to paper tape, cards, punched-film



A Slow Insight

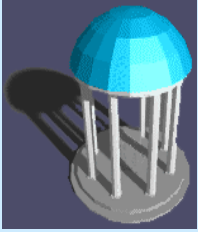
A Program	Programming System
Program Product	Programming System Product

The Mythical Man-Month



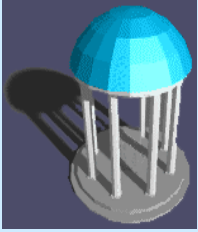
1. Program 1843

- **Ada Lovelace**
- **Charles Babbage's Analytical Engine**



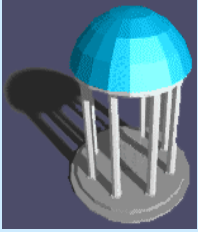
2. Software Product '51

- *Software Product* = A program to be used by other than the author
 - Generalization
 - Testing
 - Documentation
 - On-going maintenance



3. Software System '56

- *Software System*=A system of many separate programs working together
 - Interfaces
 - System integration and test



GM-NAA I-O (Batch) Operating System '56

- Robert Patrick (GM), Owen Mock (NAA), George Ryckman (GM)
- **Components**
 - Input translator for cards, tape, multiple languages
 - SHARE Assembly program, later **FORTRAN**
 - Compute monitor (abort on errors, dump memory)
 - Accounting package
 - Output converter (to decimal) tape. (Hand-carried off)
- 10-fold improvement in jobs/hour
- Shorter turn-around on average
- Professional operators; programmers programmed
- No idle machine time

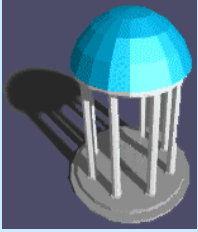
- 40 copies distributed; no support



4. Software System Product '59

A software system designed to be distributed to (and supported for) many users

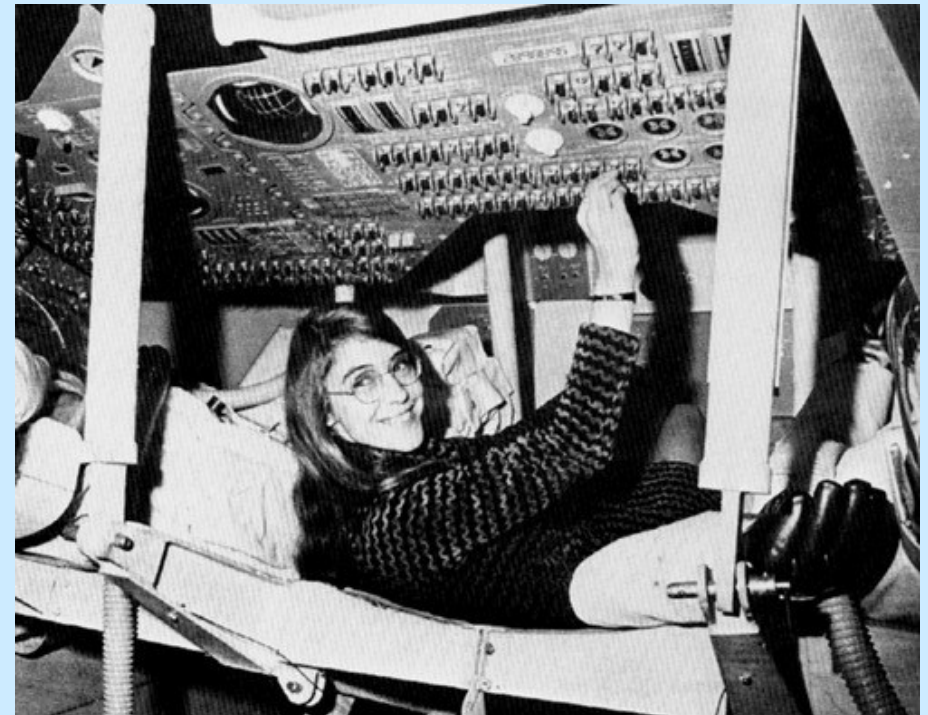
- **SHARE Operating System '59**
 - Based on GM-NAA I-O Operating System
 - Distributed by IBM
 - Maintained by IBM



Software Engineering

The discipline of making
software products

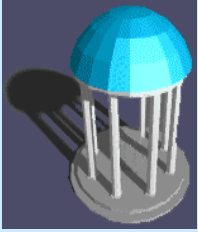
Name coined by
Margaret Hamilton ~'66





Big Ideas of the '40's

- Programmable computers
 - Babbage 1843
 - Zuse '41
 - Aiken '44
 - Kilburn '48
 - Wilkes '49
- Stored Program—von Neumann



Stored Program

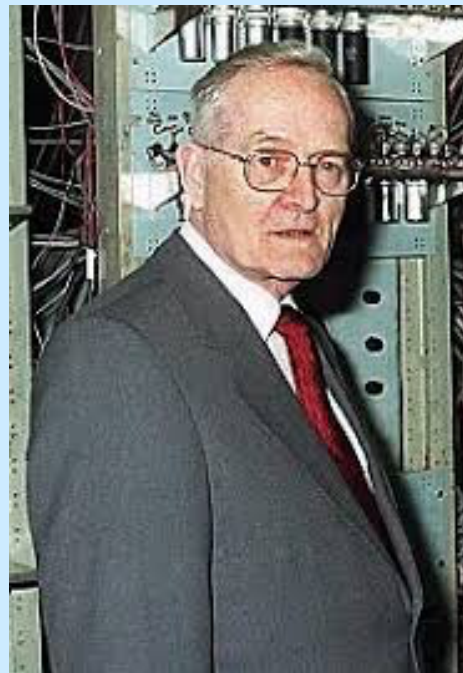
Conceived it

John von Neumann '46



Built it

Tom Kilburn '48, Maurice Wilkes '49



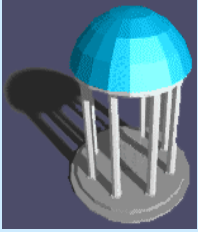


Big Ideas of '50's — 1

- **Closed Subroutines**
 - 'Wheeler Jump' calling sequence
- **Input-Output Libraries**
- **Symbolic Assembler**

- **Sir Maurice Wilkes, F.R.S.**
- **David Wheeler, F.R.S.**
- **Stanley Gill**

University of Cambridge



The Most Important Book in the History of Software '51



THE PREPARATION OF
PROGRAMS
FOR AN ELECTRONIC
DIGITAL COMPUTER

by
MAURICE V. WILKES, F.R.S.

DAVID J. WHEELER

and
STANLEY GILL

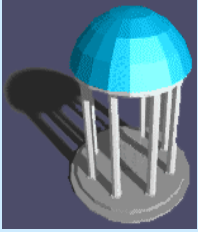
SECOND EDITION





Big Ideas of '50's — 2

- **Compilers**
- **Operating Systems**
- **Terminals and Communications**
- **Graphical Displays**
- **Block-structured programming**
 - **Algol '58**

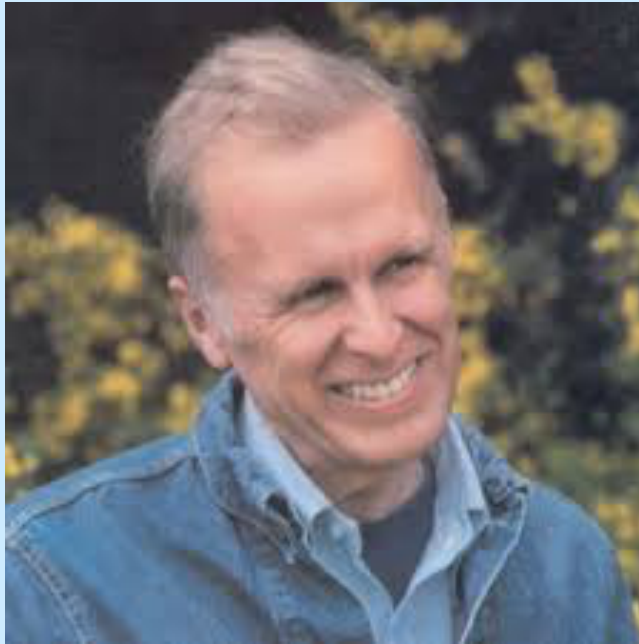


Compilers

FORTRAN '56

Optimized Run-time

John Backus

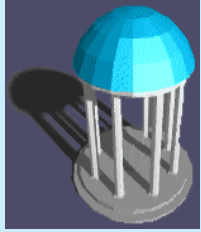


FLOW-MATIC '59

An English-like Language

RDML Grace Murray Hopper





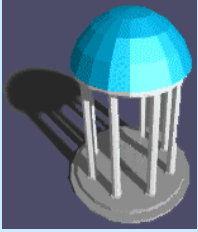
Terminals, Communications, Graphical Displays '53

MIT Whirlwind I '51

Cape Cod prototype
air defense system
'53

SAGE
Air Defense System
'58





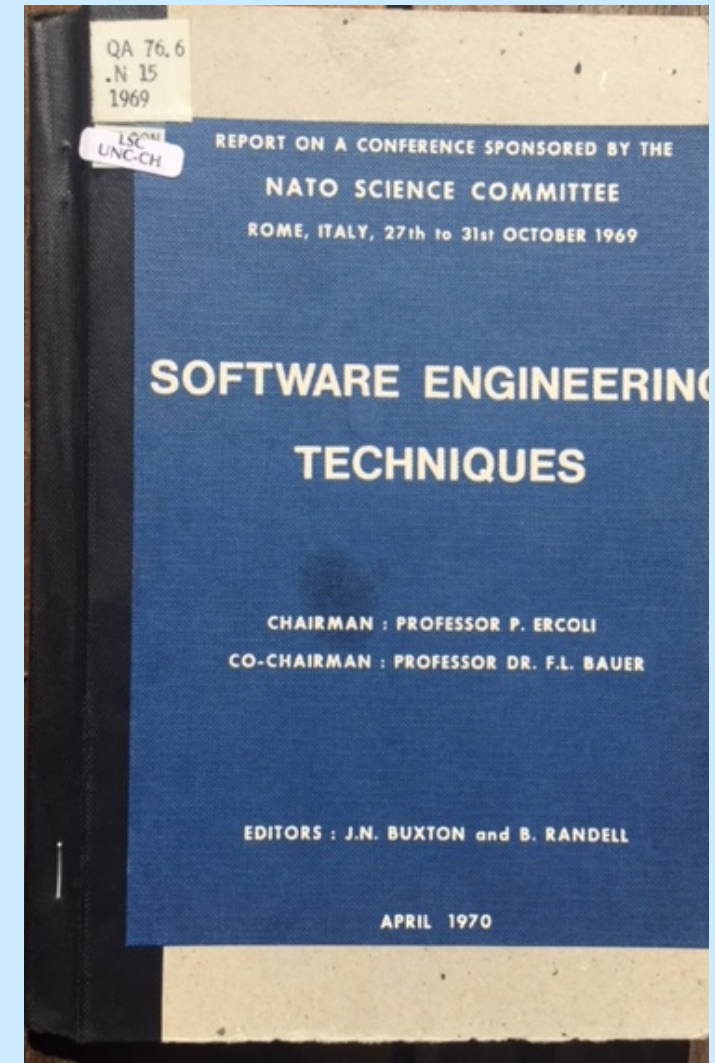
Big Ideas of the '60's — 1

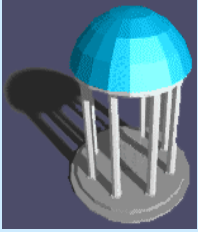
- **Software engineering as engineering**
 - NATO Conferences '68, '69
- **Multiprogramming**
- **Time-sharing**



The NATO Conferences '68,'69

- Fritz Bauer idea
- “Provocative name”
- '68 Conference
 - Enthusiastic participants
 - About software crisis
 - Emphasized management
- '69 Conference
 - Aimed to be more technical
 - Was much more fractious

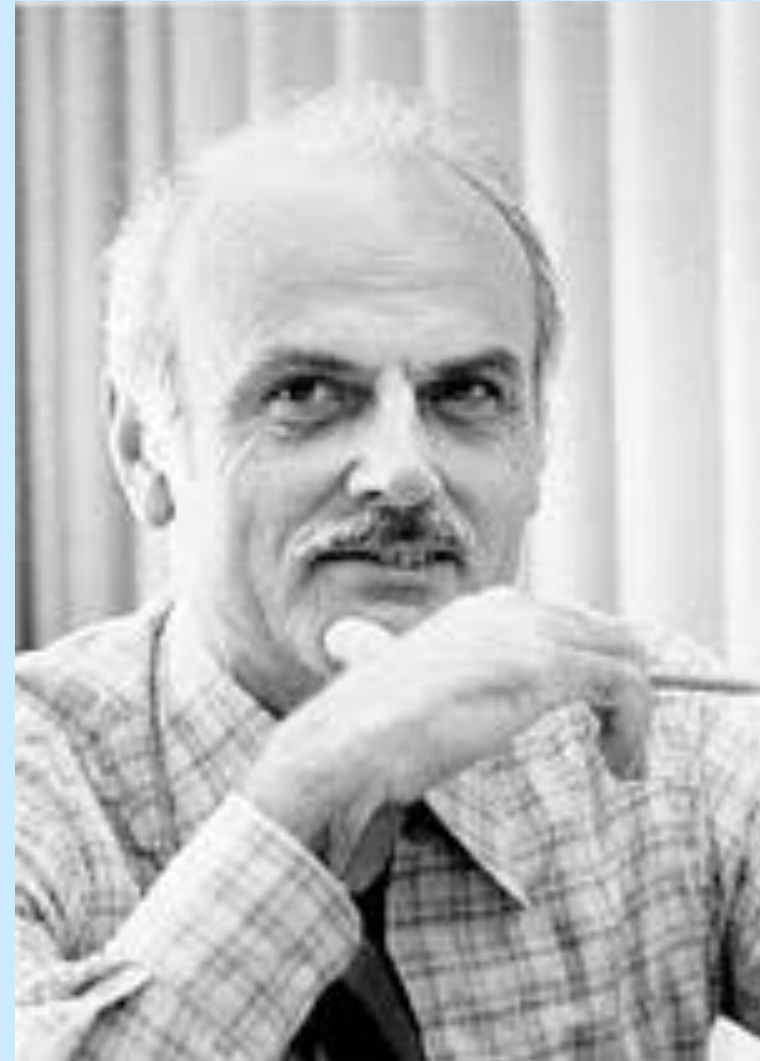




Stretch Multiprogramming OS '58-9

Ted Codd

- Designed for efficient compute-I/O overlap, not yet time-sharing
- Enabled by STRETCH supervisory hardware:
 - Interruption
 - Clock
 - Memory protection
 - Privileged ops



Time Sharing OS's

ATLAS Supervisor '62

Tom Kilburn

- On Manchester ATLAS
- First memory paging OS
- Enabled interactive debugging



MIT CTSS '62

Fernando Corbato

- On IBM 7090
- Precursor of MULTICS
 - On GE 645
 - Many important ideas





Big Ideas of the '60's — 2

- **Classes, inheritance**
- **Database systems**
- **Proofs and Axioms**



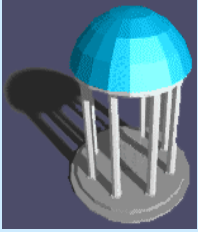
Classes, Inheritance, Object-Orientation. '67

Simula 67

Kristen Nygaard

Ole-Johan Dahl





Database Systems '65

Integrated Data Store '65

Charles Bachman

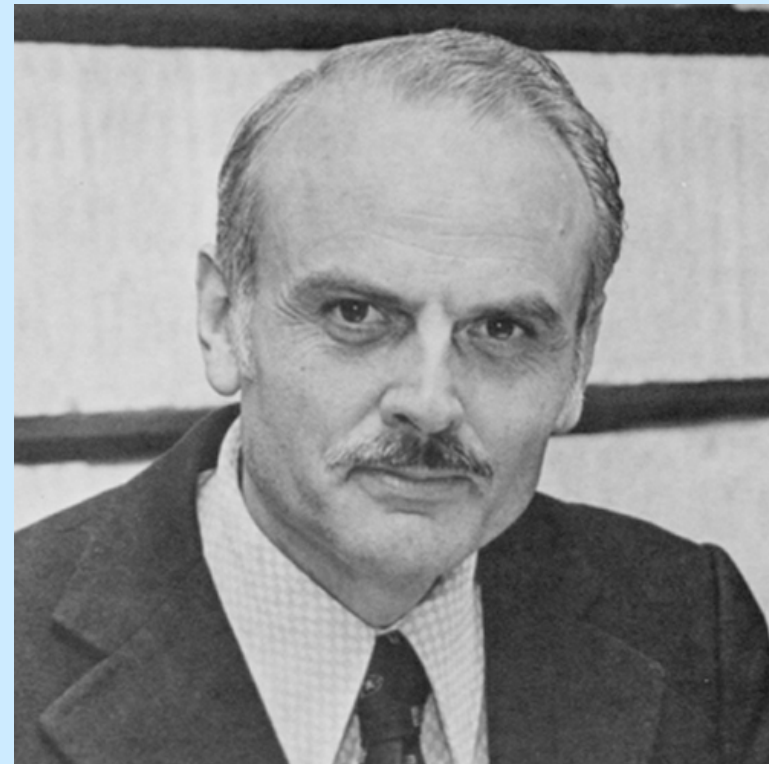
Navigational DB Model



ORACLE '79

Ted Codd

Relational Model '70





Proofs and Axioms '67

Robert Floyd '67

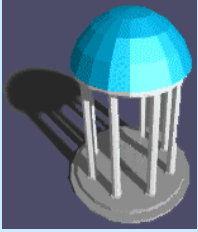
"Assigning Meanings to Programs"



Sir Anthony Hoare '69

"An Axiomatic Basis for Computer Programming"





Big Ideas of the '70's

- Information hiding, modules, abstract data types
- Top-down, incremental build, stepwise refinement
- Inspections
- Software engineering management



Information Hiding, Modules, Abstract Data Types ?

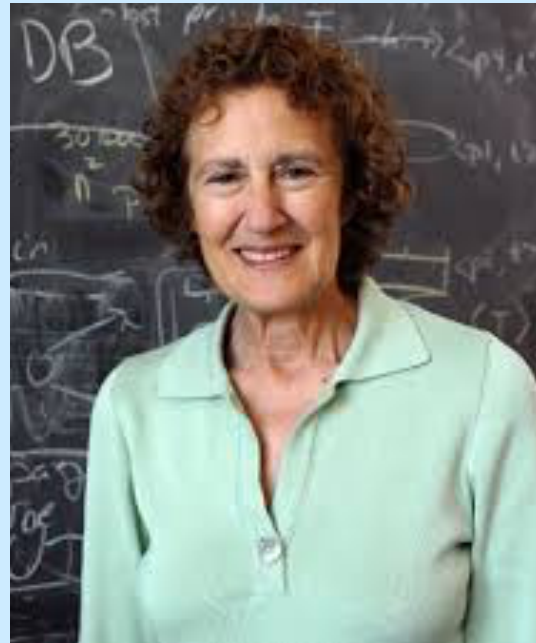
David Parnas '71

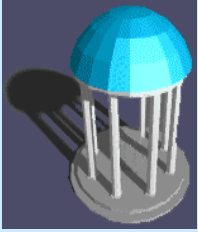
- Information hiding
- Modules



Barbara Liskov '74

- Abstract data types





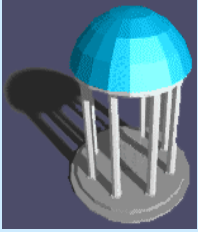
Top-Down, Incremental Build, Stepwise Refinement '71

Harlan Mills '71



Niklaus Wirth '71





Inspections

A formal process

Outside team of several inspectors

Code reading line-by-line

Work against a set of specific requirements

Inspectors watch for defects and requirement failures

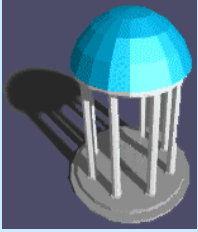
Michael E. Fagan





Software Engineering Management

- **Several early papers**
- *The Mythical Man-Month*
- **Requirements verifying and validating**



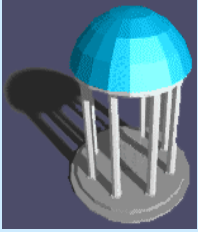
Requirements Verifying and Validating '79

- Verification: "Am I getting the requirements right?"
- Completeness,
- Consistency
- Feasibility: Cost, Schedule
- Testability

- Validation: "Am I building the right product?"

Barry Boehm





"No Silver Bullet" '85, Refired

- Software is *Essentially* hard to build
 - Complexity is inherent
 - Conformity to hardware and world
 - Changeability (looks easy to change)
 - Invisibility
- "There is no single development in technology or management which alone promises a 10X gain in 10 years" is again true 30 years later



Resources

- Grady Booch ACM Webinar
- <https://learning.acm.org/webinars>
"History of Software Engineering"
- Selby, *Software Engineering: Barry W. Boehm's Lifetime Contributions to Software Development, Management, and Research*
- Hoffman & Weiss, *Software Fundamentals: Collected Papers of David L. Parnas*